

# 2023 BUDGET

INCLUDED WITHIN

## **Three Year Operating Plan**

2023 Budget and 2024-2026 Forecast

## **Five Year Capital Plan**

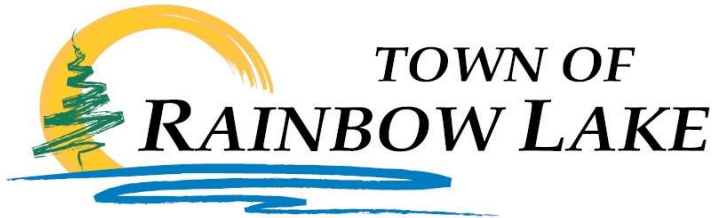
2023 Budget and 2024-2028 Forecast

**APRIL 6, 2023**

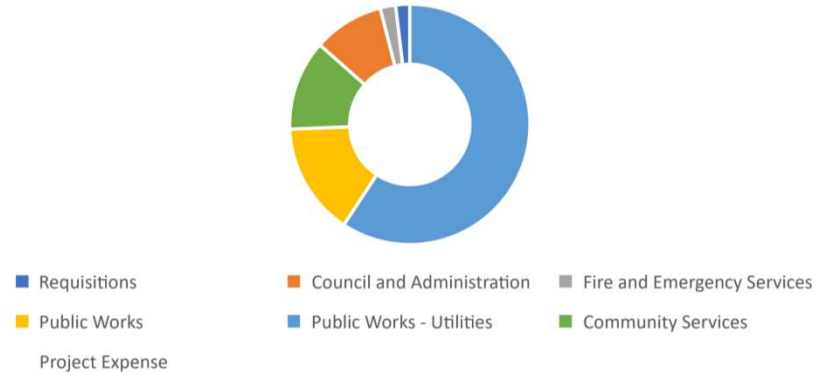
## Town of Rainbow Lake

### 2023 Budget Summary

6-Apr-23



### 2023 Budget Expense by Department



Department Revenue	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
General Revenue	(\$2,079,648.54)	(\$2,160,094.17)	(\$2,066,217.16)	(\$2,320,322.31)	(\$2,042,129.92)	(\$2,591,985.31)	(\$2,469,875.16)
Council and Administration	(\$61,100.00)	(\$189,176.00)	(\$227,058.54)	(\$34,200.00)	(\$120,208.30)	(\$64,416.06)	(\$121,141.55)
Fire and Emergency Services	(\$11,500.00)	(\$221,500.00)	(\$221,675.28)	(\$236,500.00)	(\$21,835.44)	(\$311,500.00)	(\$340,001.46)
Public Works	(\$202,180.00)	(\$164,180.00)	(\$131,915.17)	(\$289,363.83)	(\$294,600.46)	(\$216,480.00)	(\$114,207.79)
Public Works - Utilities	(\$3,025,673.00)	(\$3,695,869.92)	(\$2,114,257.28)	(\$4,307,348.24)	(\$2,049,883.65)	(\$3,716,271.00)	(\$3,123,838.00)
Community Services	(\$277,870.00)	(\$276,370.00)	(\$150,554.24)	(\$376,370.00)	(\$737,422.00)	(\$105,130.00)	(\$90,883.65)
Project Revenue	\$0.00						
<b>Total Operational Revenue</b>	<b>(\$5,657,971.54)</b>	<b>(\$6,707,190.09)</b>	<b>(\$4,911,677.67)</b>	<b>(\$7,564,104.38)</b>	<b>(\$5,266,079.77)</b>	<b>(\$7,005,782.37)</b>	<b>(\$6,259,947.61)</b>

Department Expenses	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Requisitions	\$107,797.78	\$119,335.01	\$130,199.18	\$182,359.91	\$182,204.91	\$212,284.05	\$223,040.48
Council and Administration	\$537,889.13	\$662,484.66	\$672,735.26	\$578,588.69	\$644,708.03	\$755,021.57	\$656,231.69
Fire and Emergency Services	\$117,750.16	\$284,487.45	\$268,696.96	\$364,681.10	\$146,475.13	\$422,987.35	\$380,248.90
Public Works	\$855,083.49	\$954,261.14	\$997,259.08	\$1,067,072.71	\$1,005,767.21	\$1,060,231.78	\$982,792.55
Public Works - Utilities	\$3,352,317.04	\$3,965,631.56	\$2,565,263.38	\$4,483,862.32	\$2,767,211.89	\$3,895,654.73	\$3,632,274.86
Community Services	\$687,133.94	\$720,990.27	\$697,136.17	\$887,539.64	\$1,044,308.84	\$659,602.89	\$625,303.07
Project Expense	\$0.00						
<b>Total Operational Expenses</b>	<b>\$5,657,971.54</b>	<b>\$6,707,190.09</b>	<b>\$5,331,290.03</b>	<b>\$7,564,104.37</b>	<b>\$5,790,676.01</b>	<b>\$7,005,782.37</b>	<b>\$6,499,891.55</b>

Department Total	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Department Revenue	(\$5,657,971.54)	(\$6,707,190.09)	(\$4,911,677.67)	(\$7,564,104.38)	(\$5,266,079.77)	(\$7,005,782.37)	(\$6,259,947.61)
Department Expenses	\$5,657,971.54	\$6,707,190.09	\$5,331,290.03	\$7,564,104.37	\$5,790,676.01	\$7,005,782.37	\$6,499,891.55
<b>Budget Total</b>	<b>\$0.00</b>	<b>(\$0.00)</b>	<b>\$419,612.36</b>	<b>(\$0.00)</b>	<b>\$524,596.24</b>	<b>\$0.00</b>	<b>\$239,943.94</b>



Budget Revenue Breakdown	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Net municipal property taxes	(\$437,350.76)	(\$471,830.16)	(\$464,690.86)	(\$509,617.40)	(\$500,928.29)	(\$751,356.26)	(\$748,607.26)
Requisition Revenue	(\$107,797.78)	(\$119,335.01)	(\$118,412.18)	(\$182,204.91)	(\$171,252.53)	(\$212,129.05)	(\$233,349.34)
Sales and user fees	(\$1,423,130.00)	(\$1,478,970.92)	(\$1,338,860.46)	(\$1,468,230.00)	(\$1,253,581.63)	(\$1,283,280.00)	(\$1,222,771.88)
Licences, fines and permits	(\$2,500.00)	(\$4,000.00)	(\$375.00)	(\$4,000.00)	(\$993.82)	(\$4,000.00)	(\$2,246.73)
Operating Government transfers	(\$1,474,510.00)	(\$1,588,655.00)	(\$1,576,849.28)	(\$1,564,632.00)	(\$1,402,082.00)	(\$1,636,571.00)	(\$1,740,292.00)
Capital Government transfers	(\$1,374,963.00)	(\$1,666,921.00)	(\$321,849.49)	(\$2,630,850.07)	(\$1,308,158.31)	(\$2,345,000.00)	(\$1,863,242.79)
Other income	(\$12,650.00)	(\$180,150.00)	(\$203,750.19)	(\$15,150.00)	(\$38,960.08)	(\$23,350.00)	(\$42,022.22)
Rental income	(\$152,570.00)	(\$150,570.00)	(\$151,416.89)	(\$166,170.00)	(\$173,620.80)	(\$111,630.00)	(\$137,075.93)
Penalties and costs on taxes	(\$35,000.00)	(\$53,000.00)	(\$34,287.05)	(\$72,500.00)	(\$35,603.55)	(\$72,500.00)	(\$27,141.94)
Franchise and concession contracts	(\$180,000.00)	(\$170,000.00)	(\$170,115.12)	(\$155,000.00)	(\$137,351.98)	(\$155,000.00)	(\$145,393.69)
Returns on investments	(\$57,500.00)	(\$90,679.00)	(\$12,113.45)	(\$145,750.00)	(\$59,473.71)	(\$145,750.00)	(\$94,581.27)
Gain on sale of capital assets	\$0.00	\$0.00	(\$3,740.00)	\$0.00	\$115,926.93	\$0.00	\$37,310.73
Drawn from Reserve	(\$400,000.00)	(\$733,079.00)	(\$515,217.70)	(\$650,000.00)	(\$300,000.00)	(\$265,216.06)	(\$40,533.29)
<b>Total Budget Revenue by Financial Grouping</b>	<b>(\$5,657,971.54)</b>	<b>(\$6,707,190.09)</b>	<b>(\$4,911,677.67)</b>	<b>(\$7,564,104.38)</b>	<b>(\$5,266,079.77)</b>	<b>(\$7,005,782.37)</b>	<b>(\$6,259,947.61)</b>

Budget Expense Breakdown	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Requisition	\$107,797.78	\$119,335.01	\$130,199.18	\$182,359.91	\$182,204.91	\$212,284.05	\$223,040.48
Salaries, wages and benefits	\$1,393,236.86	\$1,328,140.27	\$1,327,294.98	\$1,243,842.92	\$1,299,657.57	\$1,372,640.00	\$1,385,583.38
Contracted and general services	\$1,084,764.28	\$1,307,940.41	\$1,426,580.23	\$1,333,687.41	\$1,504,013.15	\$1,293,734.32	\$1,499,932.95
Materials, goods, supplies and utilities	\$1,007,098.22	\$1,142,700.00	\$1,242,072.59	\$1,080,935.00	\$966,142.18	\$1,097,900.00	\$1,184,436.30
Transfers to local boards and agencies	\$15,000.00	\$64,000.00	\$93,664.14	\$64,000.00	\$66,000.00	\$64,000.00	\$56,250.00
Interest and bank charges	\$22,000.00	\$22,000.00	\$6,801.79	\$24,000.00	\$19,802.84	\$24,000.00	\$19,011.60
Interest on long-term debt	\$43,948.48	\$43,948.48	\$35,842.45	\$43,948.48	\$42,513.67	\$51,004.00	\$49,634.49
Bad Debt Expense	\$2,000.00	\$2,000.00	\$19,443.82	\$2,000.00	\$12,405.27	\$2,000.00	(\$65,566.29)
Drawn from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated Surplus	\$157,125.92	\$157,125.92	\$157,125.92	\$203,563.41	\$157,125.92	\$163,220.00	\$150,070.08
Rental Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Transactions	\$0.00	\$0.00	(\$1.14)	\$0.00	\$17.99	\$0.00	\$8.47
Amortization	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$1,825,000.00	\$2,520,000.00	\$892,266.07	\$3,385,767.24	\$1,540,792.51	\$2,725,000.00	\$1,997,490.09
<b>Total Budget Expense by Financial Grouping</b>	<b>\$5,657,971.54</b>	<b>\$6,707,190.09</b>	<b>\$5,331,290.03</b>	<b>\$7,564,104.37</b>	<b>\$5,790,676.01</b>	<b>\$7,005,782.37</b>	<b>\$6,499,891.55</b>

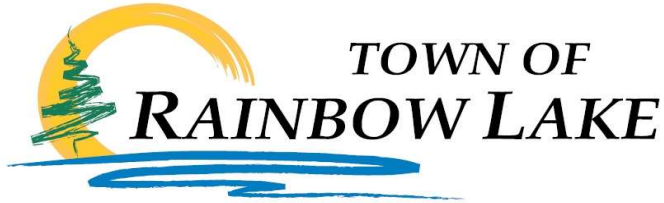
Budget Total	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Budget Revenue	(\$5,657,971.54)	(\$6,707,190.09)	(\$4,911,677.67)	(\$7,564,104.38)	(\$5,266,079.77)	(\$7,005,782.37)	(\$6,259,947.61)
Budget Expenses	\$5,657,971.54	\$6,707,190.09	\$5,331,290.03	\$7,564,104.37	\$5,790,676.01	\$7,005,782.37	\$6,499,891.55
<b>Budget Total</b>	<b>\$0.00</b>	<b>(\$0.00)</b>	<b>\$419,612.36</b>	<b>(\$0.00)</b>	<b>\$524,596.24</b>	<b>\$0.00</b>	<b>\$239,943.94</b>

Trial Balance	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
TB Revenue	(\$5,657,971.54)	(\$6,707,190.09)	(\$4,911,677.67)	(\$7,564,104.38)	(\$5,266,079.77)	(\$7,005,782.37)	(\$6,259,947.61)
TB Expenses	\$5,657,971.54	\$6,707,190.09	\$5,331,290.03	\$7,564,104.37	\$5,790,676.01	\$7,005,782.37	\$6,499,891.55
<b>TB Net Total</b>	<b>\$0.00</b>	<b>(\$0.00)</b>	<b>\$419,612.36</b>	<b>(\$0.00)</b>	<b>\$524,596.24</b>	<b>\$0.00</b>	<b>\$239,943.94</b>

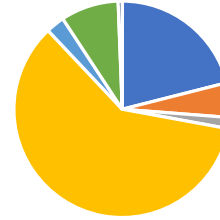
## Town of Rainbow Lake

### General Revenue and Requisitions

6-Apr-23



### 2023 General Revenue Grouping

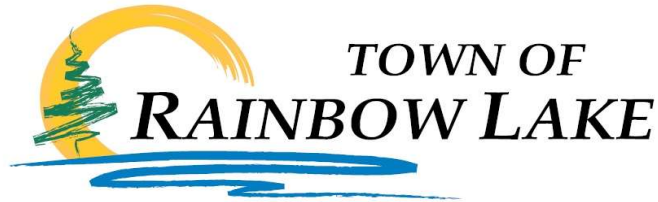


- Net municipal property taxes
- Requisition Revenue
- Penalties and costs on taxes
- Operating Government transfers
- Returns on investments
- Franchise and concession contracts
- Other income
- Gain on sale of capital assets

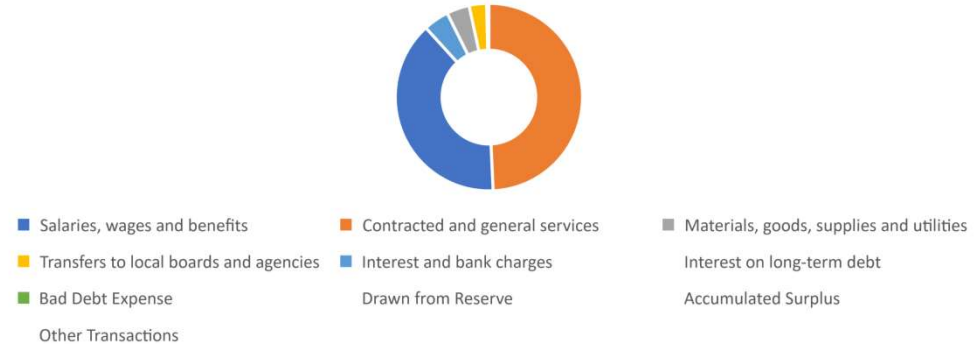
General Revenue and Requisitions	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Net municipal property taxes	(\$437,350.76)	(\$471,830.16)	(\$464,690.86)	(\$509,617.40)	(\$500,928.29)	(\$751,356.26)	(\$748,607.26)
Requisition Revenue	(\$107,797.78)	(\$119,335.01)	(\$118,412.18)	(\$182,204.91)	(\$171,252.53)	(\$212,129.05)	(\$233,349.34)
Penalties and costs on taxes	(\$35,000.00)	(\$53,000.00)	(\$34,287.05)	(\$72,500.00)	(\$35,603.55)	(\$72,500.00)	(\$27,141.94)
Operating Government transfers	(\$1,250,000.00)	(\$1,250,000.00)	(\$1,250,000.00)	(\$1,250,000.00)	(\$1,250,000.00)	(\$1,250,000.00)	(\$1,250,250.00)
Returns on investments	(\$57,500.00)	(\$89,929.00)	(\$12,113.45)	(\$145,000.00)	(\$59,473.71)	(\$145,000.00)	(\$94,581.27)
Franchise and concession contracts	(\$180,000.00)	(\$170,000.00)	(\$170,115.12)	(\$155,000.00)	(\$137,351.98)	(\$155,000.00)	(\$145,393.69)
Other income	(\$12,000.00)	(\$6,000.00)	(\$12,858.50)	(\$6,000.00)	(\$3,446.79)	(\$6,000.00)	(\$7,862.39)
Gain on sale of capital assets	\$0.00	\$0.00	(\$3,740.00)	\$0.00	\$115,926.93	\$0.00	\$37,310.73
Requisitions	\$107,797.78	\$119,335.01	\$130,199.18	\$182,359.91	\$182,204.91	\$212,284.05	\$223,040.48
<b>General Revenue Net Expense</b>	<b>(\$1,971,850.76)</b>	<b>(\$2,040,759.16)</b>	<b>(\$1,936,017.98)</b>	<b>(\$2,137,962.40)</b>	<b>(\$1,859,925.01)</b>	<b>(\$2,379,701.26)</b>	<b>(\$2,246,834.68)</b>

Town of Rainbow Lake  
Council and Administration

6-Apr-23



2023 Council and Administration Expense Grouping



Council and Administration	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$61,100.00)	(\$189,176.00)	(\$227,058.54)	(\$34,200.00)	(\$120,208.30)	(\$64,416.06)	(\$121,141.55)
Salaries, wages and benefits	\$193,909.17	\$185,942.79	\$213,922.27	\$182,700.20	\$207,325.50	\$365,500.00	\$344,902.62
Contracted and general services	\$245,321.74	\$268,541.87	\$294,203.48	\$248,401.00	\$323,078.99	\$273,321.57	\$282,431.40
Materials, goods, supplies and utilities	\$19,658.22	\$20,000.00	\$23,795.89	\$24,200.00	\$17,716.39	\$26,200.00	\$21,152.55
Transfers to local boards and agencies	\$15,000.00	\$64,000.00	\$86,664.14	\$64,000.00	\$66,000.00	\$64,000.00	\$56,250.00
Interest and bank charges	\$22,000.00	\$22,000.00	\$6,801.79	\$24,000.00	\$19,802.84	\$24,000.00	\$19,011.60
Interest on long-term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bad Debt Expense	\$2,000.00	\$2,000.00	\$15,577.31	\$2,000.00	\$10,766.32	\$2,000.00	(\$67,524.95)
Drawn from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated Surplus	\$0.00	\$0.00	\$0.00	\$33,287.49	\$0.00	\$0.00	\$0.00
Other Transactions	\$0.00	\$0.00	(\$1.14)	\$0.00	\$17.99	\$0.00	\$8.47
Capital Purchase	\$40,000.00	\$100,000.00	\$31,771.52	\$0.00	\$0.00	\$0.00	\$0.00
<b>Council and Administration Department Net Expense</b>	<b>\$476,789.13</b>	<b>\$473,308.66</b>	<b>\$445,676.72</b>	<b>\$544,388.69</b>	<b>\$524,499.73</b>	<b>\$690,605.51</b>	<b>\$535,090.14</b>

11-00 - Council	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	(\$4,000.00)	\$0.00	\$0.00
Salaries, wages and benefits	\$61,000.00	\$61,000.00	\$53,855.50	\$61,200.00	\$44,806.89	\$61,200.00	\$47,142.59
Contracted and general services	\$21,344.87	\$29,215.00	\$33,484.93	\$30,915.00	\$73,265.95	\$30,915.00	\$17,409.99
Materials, goods, supplies and utilities	\$0.00	\$0.00	\$6,252.31	\$4,200.00	\$5,422.52	\$4,200.00	\$4,183.99
Transfers to local boards and agencies	\$10,000.00	\$59,000.00	\$81,664.14	\$59,000.00	\$66,000.00	\$59,000.00	\$51,250.00
<b>Council Net Expense</b>	<b>\$92,344.87</b>	<b>\$149,215.00</b>	<b>\$175,256.88</b>	<b>\$155,315.00</b>	<b>\$185,495.36</b>	<b>\$155,315.00</b>	<b>\$119,986.57</b>

12-00 - Administration	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$31,050.00)	(\$157,151.00)	(\$195,918.38)	(\$2,550.00)	(\$84,100.64)	(\$32,766.06)	(\$90,523.89)
Salaries and Wages	\$104,901.69	\$99,872.46	\$137,069.18	\$98,219.37	\$133,936.25	\$261,600.00	\$254,172.96
Contracted and General Services	\$190,576.87	\$205,926.87	\$226,328.55	\$184,086.00	\$214,213.04	\$209,006.57	\$231,338.17
Materials, Goods, Supplies and Utilities	\$19,658.22	\$20,000.00	\$17,543.58	\$20,000.00	\$12,293.87	\$22,000.00	\$16,968.56

Interest and bank charges	\$22,000.00	\$22,000.00	\$6,801.79	\$24,000.00	\$19,802.84	\$24,000.00	\$19,011.60
Interest on long-term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bad Debt Expense	\$2,000.00	\$2,000.00	\$15,577.31	\$2,000.00	\$10,766.32	\$2,000.00	(\$67,524.95)
Drawn from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$33,287.49	\$0.00	\$0.00	\$0.00
Other Transactions	\$0.00	\$0.00	(\$1.14)	\$0.00	\$17.99	\$0.00	\$8.47
Capital Purchase	\$40,000.00	\$100,000.00	\$31,771.52	\$0.00	\$0.00	\$0.00	\$0.00
<b>Administration Net Expense</b>	<b>\$348,086.78</b>	<b>\$292,648.33</b>	<b>\$239,172.41</b>	<b>\$359,042.86</b>	<b>\$306,929.67</b>	<b>\$485,840.51</b>	<b>\$363,450.92</b>

61-00 - Development	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$30,050.00)	(\$32,025.00)	(\$31,140.16)	(\$31,650.00)	(\$32,107.66)	(\$31,650.00)	(\$30,617.66)
Salaries, wages and benefits	\$28,007.48	\$25,070.33	\$23,070.18	\$23,080.83	\$28,539.09	\$29,300.00	\$32,740.07
Contracted and general services	\$25,000.00	\$25,000.00	\$26,390.00	\$25,000.00	\$27,200.00	\$25,000.00	\$25,280.24
Materials, goods, supplies and utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Development Net Expense</b>	<b>\$22,957.48</b>	<b>\$18,045.33</b>	<b>\$18,320.02</b>	<b>\$16,430.83</b>	<b>\$23,631.43</b>	<b>\$22,650.00</b>	<b>\$27,402.65</b>

62-00 - Economic Development	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Salaries, wages and benefits	\$0.00	\$0.00	(\$72.59)	\$200.00	\$43.27	\$13,400.00	\$10,847.00
Contracted and general services	\$8,400.00	\$8,400.00	\$8,000.00	\$8,400.00	\$8,400.00	\$8,400.00	\$8,403.00
Materials, goods, supplies and utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfers to local boards and agencies	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
<b>Economic Development Net Expense</b>	<b>\$13,400.00</b>	<b>\$13,400.00</b>	<b>\$12,927.41</b>	<b>\$13,600.00</b>	<b>\$8,443.27</b>	<b>\$26,800.00</b>	<b>\$24,250.00</b>

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## 6-Apr-23



### 2023 Fire and Emergency Services Expense Grouping



Fire and Enforcement Services	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$11,500.00)	(\$221,500.00)	(\$221,675.28)	(\$236,500.00)	(\$21,835.44)	(\$311,500.00)	(\$340,001.46)
Salaries, wages and benefits	\$20,118.71	\$14,500.00	\$10,630.80	\$14,500.00	\$10,000.00	\$14,500.00	\$12,010.00
Contracted and general services	\$52,131.45	\$54,487.45	\$51,603.65	\$51,531.10	\$50,000.10	\$34,837.35	\$33,890.59
Materials, goods, supplies and utilities	\$25,500.00	\$195,500.00	\$189,192.53	\$250,500.00	\$61,257.11	\$325,500.00	\$324,771.83
Transfers to local boards and agencies	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$13,150.00	\$0.00	\$13,150.00	\$0.00
Capital Purchase	\$20,000.00	\$20,000.00	\$10,269.98	\$35,000.00	\$25,217.92	\$35,000.00	\$9,576.48
<b>Fire and Emergency Services Department Net Expense</b>	<b>\$106,250.16</b>	<b>\$62,987.45</b>	<b>\$47,021.68</b>	<b>\$128,181.10</b>	<b>\$124,639.69</b>	<b>\$111,487.35</b>	<b>\$40,247.44</b>

23-00 Fire Department	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$10,000.00)	(\$220,000.00)	(\$221,400.28)	(\$235,000.00)	(\$21,191.62)	(\$310,000.00)	(\$338,804.73)
Salaries, wages and benefits	\$14,500.00	\$14,500.00	\$10,630.80	\$14,500.00	\$10,000.00	\$14,500.00	\$12,010.00
Contracted and general services	\$35,131.45	\$35,131.45	\$31,028.45	\$36,946.10	\$37,096.10	\$34,837.35	\$32,889.31
Materials, goods, supplies and utilities	\$25,500.00	\$195,500.00	\$189,126.02	\$250,500.00	\$61,257.11	\$325,500.00	\$324,771.83
Transfers to local boards and agencies	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$13,150.00	\$0.00	\$13,150.00	\$0.00
Capital Purchase	\$20,000.00	\$20,000.00	\$10,269.98	\$35,000.00	\$25,217.92	\$35,000.00	\$9,576.48
<b>Fire Department Net Expense</b>	<b>\$85,131.45</b>	<b>\$45,131.45</b>	<b>\$26,654.97</b>	<b>\$115,096.10</b>	<b>\$112,379.51</b>	<b>\$112,987.35</b>	<b>\$40,442.89</b>

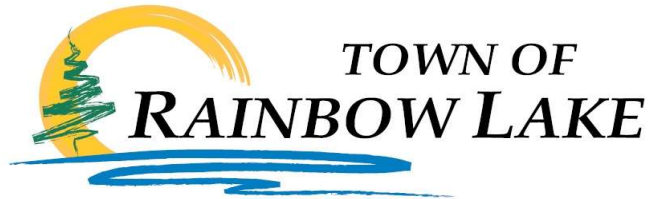
12-00 - Enforcement Services	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$1,500.00)	(\$1,500.00)	(\$275.00)	(\$1,500.00)	(\$643.82)	(\$1,500.00)	(\$1,196.73)
Salaries and Wages	\$5,618.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Contracted and General Services	\$17,000.00	\$19,356.00	\$20,575.20	\$14,585.00	\$12,904.00	\$0.00	\$1,001.28
Materials, Goods, Supplies and Utilities	\$0.00	\$0.00	\$66.51	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Enforcement Services Net Expense</b>	<b>\$21,118.71</b>	<b>\$17,856.00</b>	<b>\$20,366.71</b>	<b>\$13,085.00</b>	<b>\$12,260.18</b>	<b>(\$1,500.00)</b>	<b>(\$195.45)</b>

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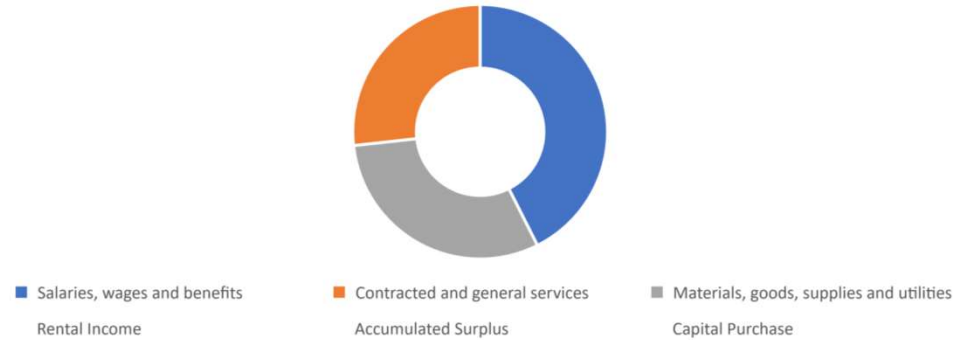
## Town of Rainbow Lake

### Public Works

6-Apr-23



### 2023 Public Works Budget Grouping



Public Works	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$202,180.00)	(\$164,180.00)	(\$131,915.17)	(\$289,363.83)	(\$294,600.46)	(\$216,480.00)	(\$114,207.79)
Salaries, wages and benefits	\$363,964.59	\$398,292.24	\$390,755.19	\$350,533.62	\$354,356.69	\$392,000.00	\$347,202.73
Contracted and general services	\$228,618.90	\$328,618.90	\$370,799.26	\$333,688.09	\$364,254.25	\$330,416.78	\$386,040.90
Materials, goods, supplies and utilities	\$262,500.00	\$227,350.00	\$235,704.63	\$228,350.00	\$205,545.64	\$217,815.00	\$249,548.92
Rental Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated Surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$0.00	\$154,501.00	\$81,610.63	\$120,000.00	\$0.00
<b>Public Works Department Net Expense</b>	<b>\$652,903.49</b>	<b>\$790,081.14</b>	<b>\$865,343.91</b>	<b>\$777,708.88</b>	<b>\$711,166.75</b>	<b>\$843,751.78</b>	<b>\$868,584.76</b>

31-00 - Common Services	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$70,080.00)	(\$80.00)	(\$40.00)	(\$15,162.83)	(\$46,710.00)	(\$80.00)	(\$200.00)
Salaries, wages and benefits	\$65,450.95	\$58,080.59	\$58,398.61	\$47,265.41	\$116,538.26	\$112,800.00	\$116,620.63
Contracted and general services	\$99,175.39	\$74,175.39	\$111,330.24	\$72,624.89	\$115,888.62	\$70,429.90	\$94,682.49
Materials, goods, supplies and utilities	\$89,000.00	\$63,850.00	\$79,965.47	\$43,850.00	\$62,305.30	\$39,850.00	\$53,867.53
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$0.00	\$60,000.00	\$46,569.63	\$0.00	\$0.00
<b>Common Services Net Expense</b>	<b>\$183,546.34</b>	<b>\$196,025.98</b>	<b>\$249,654.32</b>	<b>\$208,577.47</b>	<b>\$294,591.81</b>	<b>\$222,999.90</b>	<b>\$264,970.65</b>

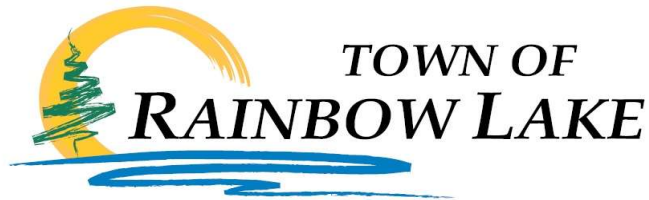
32-00 - Streets	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	\$0.00	\$0.00	(\$16.11)	(\$94,501.00)	(\$94,501.00)	(\$120,000.00)	\$0.00
Salaries, wages and benefits	\$83,721.04	\$81,249.04	\$79,468.88	\$63,417.15	\$38,888.22	\$55,000.00	\$37,302.66
Contracted and general services	\$70,000.00	\$125,000.00	\$140,748.27	\$140,000.00	\$96,279.39	\$140,000.00	\$125,991.55
Materials, goods, supplies and utilities	\$150,000.00	\$140,000.00	\$134,892.36	\$145,000.00	\$122,337.76	\$145,000.00	\$155,261.24
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$0.00	\$94,501.00	\$35,041.00	\$120,000.00	\$0.00
<b>Streets Net Expense</b>	<b>\$303,721.04</b>	<b>\$346,249.04</b>	<b>\$355,093.40</b>	<b>\$348,417.15</b>	<b>\$198,045.37</b>	<b>\$340,000.00</b>	<b>\$318,555.45</b>



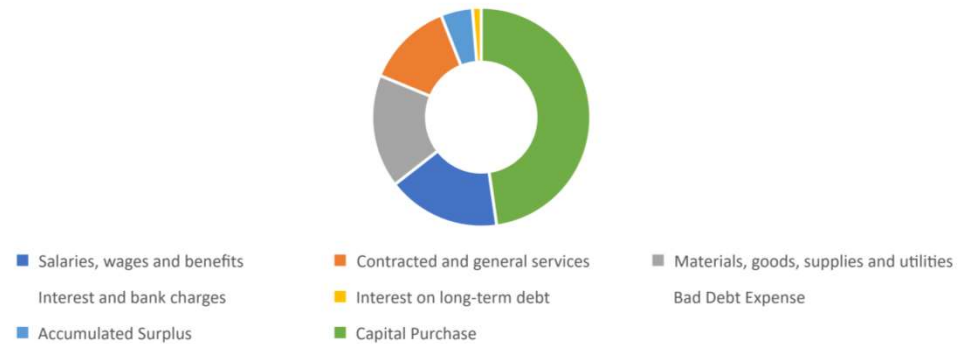
<b>33-00 - Airport</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$60,100.00)	(\$92,100.00)	(\$77,476.31)	(\$92,100.00)	(\$77,233.94)	(\$92,100.00)	(\$43,455.12)
Salaries and Wages	\$150,580.33	\$208,262.87	\$199,063.42	\$172,620.65	\$157,274.71	\$189,700.00	\$163,131.37
Contracted and General Services	\$40,434.80	\$110,434.80	\$109,153.84	\$101,160.49	\$112,651.22	\$100,765.22	\$119,772.36
Materials, Goods, Supplies and Utilities	\$12,500.00	\$11,000.00	\$16,411.06	\$22,000.00	\$11,460.55	\$22,000.00	\$23,669.30
Rental Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Airport Net Expense</b>	<b>\$143,415.13</b>	<b>\$237,597.67</b>	<b>\$247,152.01</b>	<b>\$203,681.14</b>	<b>\$204,152.54</b>	<b>\$220,365.22</b>	<b>\$263,117.91</b>

<b>69-00 - Housing</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$72,000.00)	(\$72,000.00)	(\$54,382.75)	(\$87,600.00)	(\$76,155.52)	(\$4,300.00)	(\$70,552.67)
Salaries and Wages	\$64,212.27	\$50,699.74	\$53,824.28	\$67,230.41	\$41,655.50	\$34,500.00	\$30,148.07
Contracted and General Services	\$19,008.71	\$19,008.71	\$9,566.91	\$19,902.71	\$39,435.02	\$19,221.66	\$45,594.50
Materials, Goods, Supplies and Utilities	\$11,000.00	\$12,500.00	\$4,435.74	\$17,500.00	\$9,442.03	\$10,965.00	\$16,750.85
Capital Purchase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Housing Net Expense</b>	<b>\$22,220.98</b>	<b>\$10,208.45</b>	<b>\$13,444.18</b>	<b>\$17,033.12</b>	<b>\$14,377.03</b>	<b>\$60,386.66</b>	<b>\$21,940.75</b>

## 6-Apr-23



### 2023 Public Works - Utilities Expense Grouping



Public Works - Utilities	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$3,025,673.00)	(\$3,695,869.92)	(\$2,114,257.28)	(\$4,307,348.24)	(\$2,049,883.65)	(\$3,716,271.00)	(\$3,123,838.00)
Salaries, wages and benefits	\$561,722.13	\$511,836.65	\$477,402.14	\$433,294.95	\$474,401.01	\$326,140.00	\$410,276.45
Contracted and general services	\$429,480.51	\$500,680.51	\$489,207.50	\$528,751.73	\$587,838.04	\$490,965.73	\$652,904.75
Materials, goods, supplies and utilities	\$560,040.00	\$552,040.00	\$665,764.13	\$424,475.00	\$543,925.23	\$372,475.00	\$462,011.69
Interest and bank charges	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long-term debt	\$43,948.48	\$43,948.48	\$35,842.45	\$43,948.48	\$42,513.67	\$51,004.00	\$49,634.49
Bad Debt Expense	\$0.00	\$0.00	\$3,866.51	\$0.00	\$1,638.95	\$0.00	\$1,958.66
Accumulated Surplus	\$157,125.92	\$157,125.92	\$157,125.92	\$157,125.92	\$157,125.92	\$150,070.00	\$150,070.08
Capital Purchase	\$1,600,000.00	\$2,200,000.00	\$736,054.73	\$2,896,266.24	\$959,769.07	\$2,505,000.00	\$1,905,418.74
<b>Public Works - Utilities Department Net Expense</b>	<b>\$326,644.04</b>	<b>\$269,761.64</b>	<b>\$451,006.10</b>	<b>\$176,514.08</b>	<b>\$717,328.24</b>	<b>\$179,383.73</b>	<b>\$508,436.86</b>

41-00 - Water	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$482,673.00)	(\$716,119.92)	(\$400,389.38)	(\$1,397,098.24)	(\$1,151,995.41)	(\$2,855,771.00)	(\$2,265,845.09)
Salaries, wages and benefits	\$222,392.75	\$204,337.35	\$194,471.04	\$183,865.51	\$260,760.20	\$135,640.00	\$218,611.33
Contracted and general services	\$150,842.39	\$142,542.39	\$182,991.00	\$165,843.08	\$145,055.25	\$140,854.09	\$182,068.67
Materials, goods, supplies and utilities	\$174,000.00	\$167,500.00	\$173,105.43	\$187,500.00	\$172,042.66	\$185,500.00	\$179,555.32
Interest on long-term debt	\$43,948.48	\$43,948.48	\$35,842.45	\$43,948.48	\$42,513.67	\$51,004.00	\$49,634.49
Accumulated surplus	\$157,125.92	\$157,125.92	\$157,125.92	\$157,125.92	\$157,125.92	\$150,070.00	\$150,070.08
Capital Purchase	\$100,000.00	\$200,000.00	\$6,500.00	\$896,266.24	\$959,769.07	\$2,420,000.00	\$1,863,717.06
<b>Water Net Expense</b>	<b>\$365,636.54</b>	<b>\$199,334.22</b>	<b>\$349,646.46</b>	<b>\$237,450.99</b>	<b>\$585,271.36</b>	<b>\$227,297.09</b>	<b>\$377,811.86</b>

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Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sewer Net Expense</b>	<b>(\$14,169.66)</b>	<b>(\$66,728.19)</b>	<b>(\$39,423.90)</b>	<b>(\$77,717.81)</b>	<b>(\$58,080.84)</b>	<b>(\$69,250.00)</b>	<b>(\$68,679.35)</b>

<b>43-00 - Solid Waste</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$117,000.00)	(\$117,000.00)	(\$105,941.05)	(\$117,000.00)	(\$104,369.80)	(\$102,000.00)	(\$95,641.78)
Salaries and Wages	\$44,004.77	\$35,474.51	\$32,975.41	\$24,656.35	\$36,761.72	\$34,900.00	\$39,961.47
Contracted and General Services	\$100,050.00	\$100,050.00	\$86,991.98	\$90,050.00	\$127,876.81	\$85,050.00	\$98,385.27
Materials, Goods, Supplies and Utilities	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$61.30
<b>Solid Waste Net Expense</b>	<b>\$27,054.77</b>	<b>\$18,524.51</b>	<b>\$14,026.34</b>	<b>(\$1,793.65)</b>	<b>\$60,268.73</b>	<b>\$18,450.00</b>	<b>\$42,766.26</b>

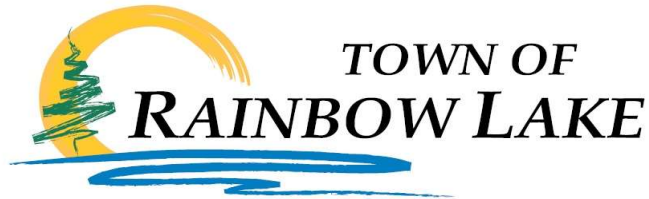
<b>91-00 - Gas System</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$591,000.00)	(\$601,700.00)	(\$789,628.31)	(\$501,700.00)	(\$584,289.11)	(\$494,900.00)	(\$535,131.62)
Salaries and Wages	\$151,341.45	\$114,235.73	\$107,299.91	\$96,319.70	\$72,763.86	\$74,500.00	\$62,916.87
Contracted and General Services	\$65,473.76	\$145,473.76	\$121,604.54	\$140,686.07	\$155,102.63	\$117,764.58	\$194,196.20
Materials, Goods, Supplies and Utilities	\$360,500.00	\$360,500.00	\$478,721.85	\$212,500.00	\$356,053.63	\$162,500.00	\$259,543.96
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$0.00	\$0.00	\$134,123.53	\$0.00	\$0.00	\$85,000.00	\$41,701.68
<b>Gas System Net Expense</b>	<b>(\$13,684.79)</b>	<b>\$18,509.49</b>	<b>\$52,121.52</b>	<b>(\$52,194.23)</b>	<b>(\$368.99)</b>	<b>(\$55,135.42)</b>	<b>\$23,227.09</b>

<b>94-00 - Cable</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$1,720,000.00)	(\$2,108,500.00)	(\$700,108.51)	(\$2,139,000.00)	(\$96,745.92)	(\$138,600.00)	(\$108,256.90)
Salaries and Wages	\$45,652.82	\$78,967.25	\$67,328.27	\$60,871.20	\$56,400.26	\$47,600.00	\$52,456.45
Contracted and General Services	\$110,614.36	\$105,614.36	\$94,181.36	\$125,922.58	\$153,115.75	\$126,047.06	\$164,337.78
Materials, Goods, Supplies and Utilities	\$25,540.00	\$24,040.00	\$13,936.85	\$22,975.00	\$15,828.94	\$22,975.00	\$22,815.01
Interest and bank charges	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bad Debt Expense	\$0.00	\$0.00	\$3,866.51	\$0.00	\$1,638.95	\$0.00	\$1,958.66
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$1,500,000.00	\$2,000,000.00	\$595,431.20	\$2,000,000.00	\$0.00	\$0.00	\$0.00
<b>Cable Net Expense</b>	<b>(\$38,192.82)</b>	<b>\$100,121.61</b>	<b>\$74,635.68</b>	<b>\$70,768.78</b>	<b>\$130,237.98</b>	<b>\$58,022.06</b>	<b>\$133,311.00</b>

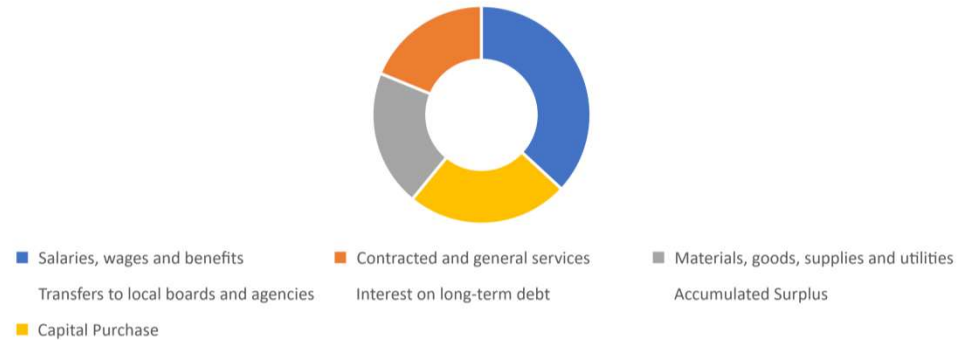
## Town of Rainbow Lake

### Community Services

6-Apr-23



### 2023 Community Services Expense Grouping



Community Services	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$277,870.00)	(\$276,370.00)	(\$150,554.24)	(\$376,370.00)	(\$737,422.00)	(\$105,130.00)	(\$90,883.65)
Salaries, wages and benefits	\$253,522.26	\$217,568.59	\$234,584.58	\$262,814.15	\$253,574.37	\$274,500.00	\$271,191.58
Contracted and general services	\$129,211.68	\$155,611.68	\$220,766.34	\$171,315.49	\$178,841.77	\$164,192.89	\$144,665.31
Materials, goods, supplies and utilities	\$139,400.00	\$147,810.00	\$127,615.41	\$153,410.00	\$137,697.81	\$155,910.00	\$126,951.31
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long-term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated Surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$165,000.00	\$200,000.00	\$114,169.84	\$300,000.00	\$474,194.89	\$65,000.00	\$82,494.87
<b>Community Services Department Net Expense</b>	<b>\$409,263.94</b>	<b>\$444,620.27</b>	<b>\$546,581.93</b>	<b>\$511,169.64</b>	<b>\$306,886.84</b>	<b>\$554,472.89</b>	<b>\$534,419.42</b>

51-00 - FCSS	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$42,950.00)	(\$42,950.00)	(\$34,718.64)	(\$42,950.00)	(\$57,973.19)	(\$42,950.00)	(\$51,447.00)
Salaries, wages and benefits	\$37,501.21	\$37,369.59	\$40,129.84	\$34,839.54	\$34,145.94	\$39,800.00	\$33,623.01
Contracted and general services	\$15,181.07	\$16,581.07	\$26,439.95	\$16,474.43	\$30,471.22	\$17,047.39	\$10,320.76
Materials, goods, supplies and utilities	\$25,500.00	\$24,910.00	\$24,821.28	\$26,910.00	\$14,554.91	\$29,110.00	\$15,781.67
Capital Purchase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>FCSS Net Expense</b>	<b>\$35,232.28</b>	<b>\$35,910.66</b>	<b>\$56,672.43</b>	<b>\$35,273.97</b>	<b>\$21,198.88</b>	<b>\$43,007.39</b>	<b>\$8,278.44</b>

72-00 - Recreation	2023 Budget	2022 Budget	2022 Actual	2021 Budget	2021 Actual	2020 Budget	2020 Actual
Revenue	(\$224,920.00)	(\$233,420.00)	(\$115,835.60)	(\$333,420.00)	(\$679,448.81)	(\$62,180.00)	(\$39,436.65)
Salaries, wages and benefits	\$184,521.05	\$148,699.00	\$177,533.44	\$196,474.61	\$208,669.94	\$203,200.00	\$231,048.08
Contracted and general services	\$107,416.51	\$132,416.51	\$190,147.39	\$148,936.98	\$141,732.51	\$141,252.94	\$127,702.78
Materials, goods, supplies and utilities	\$113,900.00	\$122,900.00	\$102,794.13	\$126,500.00	\$122,678.97	\$126,800.00	\$111,169.64
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long-term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase	\$165,000.00	\$200,000.00	\$114,169.84	\$300,000.00	\$474,194.89	\$65,000.00	\$82,494.87



<b>Recreation Net Expense</b>	<b>\$345,917.56</b>	<b>\$370,595.51</b>	<b>\$468,809.20</b>	<b>\$438,491.59</b>	<b>\$267,827.50</b>	<b>\$474,072.94</b>	<b>\$512,978.72</b>
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<b>72-07 - Library</b>	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>
Revenue	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Salaries, wages and benefits	\$31,500.00	\$31,500.00	\$16,921.30	\$31,500.00	\$10,758.49	\$31,500.00	\$6,520.49
Contracted and general services	\$6,614.10	\$6,614.10	\$4,179.00	\$5,904.08	\$6,638.04	\$5,892.56	\$6,641.77
Materials, goods, supplies and utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$463.93	\$0.00	\$0.00
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accumulated surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Library Net Expense</b>	<b>\$28,114.10</b>	<b>\$38,114.10</b>	<b>\$21,100.30</b>	<b>\$37,404.08</b>	<b>\$17,860.46</b>	<b>\$37,392.56</b>	<b>\$13,162.26</b>

	Budget 2023	Budget 2022	Actual 2022	Budget 2021	Actual 2021	Projected 2024	Projected 2025	Projected 2026
<b>Protective Services</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	(\$10,000.00)	(\$10,000.00)	(\$2,125.00)	(\$10,000.00)	(\$6,177.09)	(\$10,200.00)	(\$10,404.00)	(\$10,612.08)
Government Transfers - Operating	\$0.00	(\$210,000.00)	(\$203,175.28)	(\$225,000.00)	\$0.00	\$0.00	\$0.00	\$0.00
Rental Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	(\$1,500.00)	(\$1,500.00)	(\$275.00)	(\$1,500.00)	(\$643.82)	(\$1,530.00)	(\$1,560.60)	(\$1,591.81)
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	(\$16,100.00)	\$0.00	(\$15,014.53)	\$0.00	\$0.00	\$0.00
	(\$11,500.00)	(\$221,500.00)	(\$221,675.28)	(\$236,500.00)	(\$21,835.44)	(\$11,730.00)	(\$11,964.60)	(\$12,203.89)
<b>Expenses</b>								
Salaries, wages and benefits	\$20,118.71	\$14,500.00	\$10,630.80	\$14,500.00	\$10,000.00	\$20,521.08	\$20,931.51	\$21,350.14
Contracted and general services	\$52,131.45	\$54,487.45	\$51,603.65	\$51,531.10	\$50,000.10	\$53,174.08	\$54,237.56	\$55,322.31
Materials, goods and utilities	\$25,500.00	\$195,500.00	\$189,192.53	\$250,500.00	\$61,257.11	\$26,010.00	\$26,530.20	\$27,060.80
Transfers to local boards and agencies	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$68,102.00	\$68,102.00	\$68,102.00	\$68,102.00	\$68,102.00	\$69,464.04	\$70,853.32	\$72,270.39
Bad debt recovery	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$165,852.16	\$332,589.45	\$326,528.98	\$384,633.10	\$189,359.21	\$169,169.20	\$172,552.59	\$176,003.64
<b>Other</b>								
Government transfers - Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	(154,352.16)	(111,089.45)	(104,853.70)	(148,133.10)	(167,523.77)	(157,439.20)	(160,587.99)	(163,799.75)
<b>Public Works and Transportation</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	(\$20,180.00)	(\$52,180.00)	(\$14,422.54)	(\$52,180.00)	(\$8,228.01)	(\$20,583.60)	(\$20,995.27)	(\$21,415.18)
Government Transfers - Operating	(\$70,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	(\$71,400.00)	(\$72,828.00)	(\$74,284.56)
Rental Income	(\$40,000.00)	(\$40,000.00)	(\$63,109.88)	(\$40,000.00)	(\$69,145.93)	(\$40,800.00)	(\$41,616.00)	(\$42,448.32)
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	(\$130,180.00)	(\$92,180.00)	(\$77,532.42)	(\$92,180.00)	(\$77,373.94)	(\$132,783.60)	(\$135,439.27)	(\$138,148.06)
<b>Expenses</b>								
Salaries, wages and benefits	\$299,752.32	\$347,592.50	\$336,930.91	\$283,303.21	\$312,701.19	\$305,747.37	\$311,862.31	\$318,099.56
Contracted and general services	\$209,610.19	\$309,610.19	\$361,232.35	\$313,785.38	\$324,819.23	\$213,802.39	\$218,078.44	\$222,440.01
Materials, goods and utilities	\$251,500.00	\$214,850.00	\$231,268.89	\$210,850.00	\$196,103.61	\$256,530.00	\$261,660.60	\$266,893.81
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$409,581.00	\$409,581.00	\$409,581.00	\$409,581.00	\$409,581.00	\$417,772.62	\$426,128.07	\$434,650.63
Bad debt recovery	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$1,170,443.51	\$1,281,633.69	\$1,339,013.15	\$1,217,519.59	\$1,243,205.03	\$1,193,852.38	\$1,217,729.43	\$1,242,084.02
<b>Other</b>								
Government transfers - Capital	\$0.00	\$0.00	\$0.00	(\$109,583.83)	(\$141,071.00)	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	(1,040,263.51)	(1,189,453.69)	(1,261,480.73)	(1,015,755.76)	(1,024,760.09)	(1,061,068.78)	(1,082,290.16)	(1,103,935.96)
<b>Utilities</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	(\$1,384,000.00)	(\$1,406,990.92)	(\$1,316,798.09)	(\$1,396,250.00)	(\$1,231,477.50)	(\$1,411,680.00)	(\$1,439,913.60)	(\$1,468,711.87)
Government Transfers - Operating	(\$41,710.00)	(\$55,879.00)	(\$44,732.00)	(\$31,832.00)	(\$55,879.00)	(\$42,544.20)	(\$43,395.08)	(\$44,262.99)
Rental Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	(\$33,000.00)	(\$1,200.00)	(\$8,000.00)	(\$1,998.76)	\$0.00	\$0.00	\$0.00
	(\$1,425,710.00)	(\$1,495,869.92)	(\$1,362,730.09)	(\$1,436,082.00)	(\$1,289,355.26)	(\$1,454,224.20)	(\$1,483,308.68)	(\$1,512,974.86)
<b>Expenses</b>								
Salaries, wages and benefits	\$561,722.13	\$511,836.65	\$477,402.14	\$433,294.95	\$474,401.01	\$572,956.57	\$584,415.70	\$596,104.02
Contracted and general services	\$429,480.51	\$500,680.51	\$489,207.50	\$528,751.73	\$587,838.04	\$438,070.12	\$446,831.52	\$455,768.15
Materials, goods and utilities	\$560,040.00	\$552,040.00	\$665,764.13	\$424,475.00	\$543,925.23	\$571,240.80	\$582,665.62	\$594,318.93
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$43,948.48	\$43,948.48	\$35,842.45	\$43,948.48	\$42,513.67	\$44,827.45	\$45,724.00	\$46,638.48
Amortization of tangible capital assets	\$566,019.00	\$566,019.00	\$566,019.00	\$566,019.00	\$566,019.00	\$577,339.38	\$588,886.17	\$600,663.89
Bad debt recovery	\$0.00	\$0.00	\$3,866.51	\$0.00	\$1,638.95	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$2,161,210.12	\$2,174,524.64	\$2,238,101.73	\$1,996,489.16	\$2,216,335.90	\$2,204,434.32	\$2,248,523.01	\$2,293,493.47
<b>Other</b>								
Government transfers - Capital	(\$1,224,963.00)	(\$1,500,000.00)	(\$236,309.49)	(\$2,371,266.24)	(\$760,528.39)	(\$166,921.00)	(\$166,921.00)	(\$166,921.00)

Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>489,462.88</b>	<b>821,345.28</b>	<b>(639,062.15)</b>	<b>1,810,859.08</b>	<b>(166,452.25)</b>	<b>(583,289.12)</b>	<b>(598,293.32)</b>	<b>(613,597.61)</b>
<b>Planning and Development</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	\$0.00	(\$100.00)	\$0.00	(\$100.00)	\$0.00	\$0.00	\$0.00	\$0.00
Government Transfers - Operating	(\$25,000.00)	(\$25,375.00)	(\$26,390.00)	(\$25,000.00)	(\$25,375.00)	(\$25,500.00)	(\$26,010.00)	(\$26,530.20)
Rental Income	(\$4,050.00)	(\$4,050.00)	(\$4,650.16)	(\$4,050.00)	(\$6,382.66)	(\$4,131.00)	(\$4,213.62)	(\$4,297.89)
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	(\$1,000.00)	(\$2,500.00)	(\$100.00)	(\$2,500.00)	(\$350.00)	(\$1,020.00)	(\$1,040.40)	(\$1,061.21)
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	(\$30,050.00)	(\$32,025.00)	(\$31,140.16)	(\$31,650.00)	(\$32,107.66)	(\$30,651.00)	(\$31,264.02)	(\$31,889.30)
<b>Expenses</b>								
Salaries, wages and benefits	\$28,007.48	\$25,070.33	\$22,997.59	\$23,280.83	\$28,582.36	\$28,567.63	\$29,138.98	\$29,721.76
Contracted and general services	\$33,400.00	\$33,400.00	\$34,390.00	\$33,400.00	\$35,600.00	\$34,068.00	\$34,749.36	\$35,444.35
Materials, goods and utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfers to local boards and agencies	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,100.00	\$5,202.00	\$5,306.04
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bad debt recovery	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$66,407.48	\$63,470.33	\$62,387.59	\$61,680.83	\$64,182.36	\$67,735.63	\$69,090.34	\$70,472.15
<b>Other</b>								
Government transfers - Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>(36,357.48)</b>	<b>(31,445.33)</b>	<b>(31,247.43)</b>	<b>(30,030.83)</b>	<b>(32,074.70)</b>	<b>(37,084.63)</b>	<b>(37,826.32)</b>	<b>(38,582.85)</b>
<b>Family and Community Support</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	(\$4,500.00)	(\$4,500.00)	(\$4,123.33)	(\$4,500.00)	(\$5,746.19)	(\$4,590.00)	(\$4,681.80)	(\$4,775.44)
Government Transfers - Operating	(\$32,800.00)	(\$32,800.00)	(\$27,819.00)	(\$32,800.00)	(\$52,227.00)	(\$33,456.00)	(\$34,125.12)	(\$34,807.62)
Rental Income	(\$5,000.00)	(\$5,000.00)	\$0.00	(\$5,000.00)	\$0.00	(\$5,100.00)	(\$5,202.00)	(\$5,306.04)
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	(\$650.00)	(\$650.00)	(\$2,776.31)	(\$650.00)	\$0.00	(\$663.00)	(\$676.26)	(\$689.79)
	(\$42,950.00)	(\$42,950.00)	(\$34,718.64)	(\$42,950.00)	(\$57,973.19)	(\$43,809.00)	(\$44,685.18)	(\$45,578.88)
<b>Expenses</b>								
Salaries, wages and benefits	\$37,501.21	\$37,369.59	\$40,129.84	\$34,839.54	\$34,145.94	\$38,251.23	\$39,016.26	\$39,796.58
Contracted and general services	\$15,181.07	\$16,581.07	\$26,439.95	\$16,474.43	\$30,471.22	\$15,484.69	\$15,794.39	\$16,110.27
Materials, goods and utilities	\$25,500.00	\$24,910.00	\$24,821.28	\$26,910.00	\$14,554.91	\$26,010.00	\$26,530.20	\$27,060.80
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$14,164.00	\$14,164.00	\$14,164.00	\$14,164.00	\$14,164.00	\$14,447.28	\$14,736.23	\$15,030.95
Bad debt recovery	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$92,346.28	\$93,024.66	\$105,555.07	\$92,387.97	\$93,336.07	\$94,193.21	\$96,077.07	\$97,998.61
<b>Other</b>								
Government transfers - Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>(49,396.28)</b>	<b>(50,074.66)</b>	<b>(70,836.43)</b>	<b>(49,437.97)</b>	<b>(35,362.88)</b>	<b>(50,384.21)</b>	<b>(51,391.89)</b>	<b>(52,419.73)</b>
<b>Recreation, Parks and Library Services</b>								
<b>Revenue</b>								
Net Municipal Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
User Fees and Sales of Goods	(\$3,400.00)	(\$3,900.00)	(\$1,021.50)	(\$3,900.00)	(\$953.20)	(\$3,468.00)	(\$3,537.36)	(\$3,608.11)
Government Transfers - Operating	(\$25,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	(\$25,500.00)	(\$26,010.00)	(\$26,530.20)
Rental Income	(\$31,520.00)	(\$29,520.00)	(\$29,274.10)	(\$29,520.00)	(\$21,936.69)	(\$32,150.40)	(\$32,793.41)	(\$33,449.28)
Franchise and Concession Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Penalties and costs of taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses and permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Investment income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	(\$59,920.00)	(\$33,420.00)	(\$30,295.60)	(\$33,420.00)	(\$22,889.89)	(\$61,118.40)	(\$62,340.77)	(\$63,587.58)
<b>Expenses</b>								
Salaries, wages and benefits	\$216,021.05	\$180,199.00	\$194,454.74	\$227,974.61	\$219,428.43	\$220,341.47	\$224,748.30	\$229,243.27
Contracted and general services	\$114,030.61	\$139,030.61	\$194,326.39	\$154,841.06	\$148,370.55	\$116,311.22	\$118,637.45	\$121,010.20
Materials, goods and utilities	\$113,900.00	\$122,900.00	\$102,794.13	\$126,500.00	\$123,142.90	\$116,178.00	\$118,501.56	\$120,871.59
Transfers to local boards and agencies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bank charges and interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$159,524.00	\$159,524.00	\$159,524.00	\$159,524.00	\$159,524.00	\$162,714.48	\$165,968.77	\$169,288.14
Bad debt recovery	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain on sale of investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$603,475.66	\$601,653.61	\$651,099.26	\$668,839.67	\$650,465.88	\$615,545.17	\$627,856.08	\$640,413.20

<b>Other</b>								
Government transfers - Capital	(\$150,000.00)	(\$166,921.00)	(\$85,540.00)	(\$150,000.00)	(\$406,558.92)	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>(393,555.66)</b>	<b>(401,312.61)</b>	<b>(535,263.66)</b>	<b>(485,419.67)</b>	<b>(221,017.07)</b>	<b>(554,426.77)</b>	<b>(565,515.31)</b>	<b>(576,825.61)</b>
<b>Other Municipal</b>								
<b>Revenue</b>								
Net Municipal Taxes	(\$437,350.76)	(\$471,830.16)	(\$464,690.86)	(\$509,617.40)	(\$500,928.29)	(\$446,097.77)	(\$455,019.73)	(\$464,120.12)
User Fees and Sales of Goods	(\$1,050.00)	(\$1,300.00)	(\$370.00)	(\$1,300.00)	(\$999.64)	(\$1,071.00)	(\$1,092.42)	(\$1,114.27)
Government Transfers - Operating	(\$1,280,000.00)	(\$1,264,601.00)	(\$1,274,733.00)	(\$1,250,000.00)	(\$1,268,601.00)	(\$1,305,600.00)	(\$1,331,712.00)	(\$1,358,346.24)
Rental Income	(\$72,000.00)	(\$72,000.00)	(\$54,382.75)	(\$87,600.00)	(\$76,155.52)	(\$73,440.00)	(\$74,908.80)	(\$76,406.98)
Franchise and Concession Contracts	(\$180,000.00)	(\$170,000.00)	(\$170,115.12)	(\$155,000.00)	(\$137,351.98)	(\$183,600.00)	(\$187,272.00)	(\$191,017.44)
Penalties and costs of taxes	(\$35,000.00)	(\$53,000.00)	(\$34,287.05)	(\$72,500.00)	(\$35,603.55)	(\$35,700.00)	(\$36,414.00)	(\$37,142.28)
Licenses and permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Investment income	(\$57,500.00)	(\$90,679.00)	(\$12,113.45)	(\$145,750.00)	(\$59,473.71)	(\$58,650.00)	(\$59,823.00)	(\$61,019.46)
Other	(\$12,000.00)	(\$146,500.00)	(\$183,675.02)	(\$6,500.00)	(\$21,928.80)	(\$12,240.00)	(\$12,484.80)	(\$12,734.50)
	(\$2,074,900.76)	(\$2,269,910.16)	(\$2,194,367.25)	(\$2,228,267.40)	(\$2,101,042.49)	(\$2,116,398.77)	(\$2,158,726.75)	(\$2,201,901.28)
<b>Expenses</b>								
Salaries, wages and benefits	\$230,113.96	\$211,572.20	\$244,748.96	\$226,649.78	\$220,398.64	\$234,716.24	\$239,410.56	\$244,198.78
Contracted and general services	\$230,930.45	\$254,150.58	\$269,380.39	\$234,903.71	\$326,914.01	\$235,549.06	\$240,260.04	\$245,065.24
Materials, goods and utilities	\$30,658.22	\$32,500.00	\$28,231.63	\$41,700.00	\$27,158.42	\$31,271.38	\$31,896.81	\$32,534.75
Transfers to local boards and agencies	\$10,000.00	\$59,000.00	\$81,664.14	\$59,000.00	\$66,000.00	\$10,200.00	\$10,404.00	\$10,612.08
Bank charges and interest	\$22,000.00	\$22,000.00	\$6,801.79	\$24,000.00	\$19,802.84	\$22,440.00	\$22,888.80	\$23,346.58
Interest on long term debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Amortization of tangible capital assets	\$63,435.00	\$63,435.00	\$63,435.00	\$63,435.00	\$63,435.00	\$64,703.70	\$65,997.77	\$67,317.73
Bad debt recovery	\$2,000.00	\$2,000.00	\$15,577.31	\$2,000.00	\$10,766.32	\$2,040.00	\$2,080.80	\$2,122.42
Gain on sale of investments	\$0.00	\$0.00	(\$3,740.00)	\$0.00	(\$3,494.00)	\$0.00	\$0.00	\$0.00
	\$589,137.63	\$644,657.78	\$706,099.22	\$651,688.49	\$730,981.23	\$600,920.38	\$612,938.79	\$625,197.57
<b>Other</b>								
Government transfers - Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Loss on disposal of assets	\$0.00	\$0.00	(\$3,740.00)	\$0.00	\$115,926.93	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>1,485,763.13</b>	<b>1,625,252.38</b>	<b>1,492,008.03</b>	<b>1,576,578.91</b>	<b>1,254,134.33</b>	<b>1,515,478.39</b>	<b>1,545,787.96</b>	<b>1,576,703.72</b>
<b>TOTAL</b>								
<b>Revenue</b>								
Net Municipal Taxes	(\$437,350.76)	(\$471,830.16)	(\$464,690.86)	(\$509,617.40)	(\$500,928.29)	(\$446,097.77)	(\$455,019.73)	(\$464,120.12)
User Fees and Sales of Goods	(\$1,423,130.00)	(\$1,478,970.92)	(\$1,338,860.46)	(\$1,468,230.00)	(\$1,253,581.63)	(\$1,451,592.60)	(\$1,480,624.45)	(\$1,510,236.94)
Government Transfers - Operating	(\$1,474,510.00)	(\$1,588,655.00)	(\$1,576,849.28)	(\$1,564,632.00)	(\$1,402,082.00)	(\$1,504,000.20)	(\$1,534,080.20)	(\$1,564,761.81)
Rental Income	(\$152,570.00)	(\$150,570.00)	(\$151,416.89)	(\$166,170.00)	(\$173,620.80)	(\$155,621.40)	(\$158,733.83)	(\$161,908.50)
Franchise and Concession Contracts	(\$180,000.00)	(\$170,000.00)	(\$170,115.12)	(\$155,000.00)	(\$137,351.98)	(\$183,600.00)	(\$187,272.00)	(\$191,017.44)
Penalties and costs of taxes	(\$35,000.00)	(\$53,000.00)	(\$34,287.05)	(\$72,500.00)	(\$35,603.55)	(\$35,700.00)	(\$36,414.00)	(\$37,142.28)
Licenses and permits	(\$2,500.00)	(\$4,000.00)	(\$375.00)	(\$4,000.00)	(\$993.82)	(\$2,550.00)	(\$2,601.00)	(\$2,653.02)
Investment income	(\$57,500.00)	(\$90,679.00)	(\$12,113.45)	(\$145,750.00)	(\$59,473.71)	(\$58,650.00)	(\$59,823.00)	(\$61,019.46)
Other	(\$12,650.00)	(\$180,150.00)	(\$203,751.33)	(\$15,150.00)	(\$38,942.09)	(\$12,903.00)	(\$13,161.06)	(\$13,424.28)
	(\$3,775,210.76)	(\$4,187,855.08)	(\$3,952,459.44)	(\$4,101,049.40)	(\$3,602,577.87)	(\$3,850,714.97)	(\$3,927,729.27)	(\$4,006,283.86)
<b>Expenses</b>								
Salaries, wages and benefits	\$1,393,236.86	\$1,328,140.27	\$1,327,294.98	\$1,243,842.92	\$1,299,657.57	\$1,421,101.60	\$1,449,523.63	\$1,478,514.10
Contracted and general services	\$1,084,764.28	\$1,307,940.41	\$1,426,580.23	\$1,333,687.41	\$1,504,013.15	\$1,106,459.57	\$1,128,588.76	\$1,151,160.53
Materials, goods and utilities	\$1,007,098.22	\$1,142,700.00	\$1,242,072.59	\$1,080,935.00	\$966,142.18	\$1,027,240.18	\$1,047,784.99	\$1,068,740.69
Transfers to local boards and agencies	\$15,000.00	\$64,000.00	\$93,664.14	\$64,000.00	\$66,000.00	\$15,300.00	\$15,606.00	\$15,918.12
Bank charges and interest	\$22,000.00	\$22,000.00	\$6,801.79	\$24,000.00	\$19,802.84	\$22,440.00	\$22,888.80	\$23,346.58
Interest on long term debt	\$43,948.48	\$43,948.48	\$35,842.45	\$43,948.48	\$42,513.67	\$44,827.45	\$45,724.00	\$46,638.48
Amortization of tangible capital assets	\$1,280,825.00	\$1,280,825.00	\$1,280,825.00	\$1,280,825.00	\$1,280,825.00	\$1,306,441.50	\$1,332,570.33	\$1,359,221.74
Bad debt recovery	\$2,000.00	\$2,000.00	\$19,443.82	\$2,000.00	\$12,405.27	\$2,040.00	\$2,080.80	\$2,122.42
Gain on sale of investments	\$0.00	\$0.00	(\$3,740.00)	\$0.00	(\$3,494.00)	\$0.00	\$0.00	\$0.00
	\$4,848,872.84	\$5,191,554.16	\$5,428,785.00	\$5,073,238.81	\$5,187,865.68	\$4,945,850.30	\$5,044,767.30	\$5,145,662.65
<b>Other</b>								
Government transfers - Capital	(\$1,374,963.00)	(\$1,666,921.00)	(\$321,849.49)	(\$2,630,850.07)	(\$1,308,158.31)	(\$166,921.00)	(\$166,921.00)	(\$166,921.00)
Loss on disposal of assets	\$0.00	\$0.00	(\$3,740.00)	\$0.00	\$115,926.93	\$0.00	\$0.00	\$0.00
<b>Annual surplus (deficit)</b>	<b>301,300.92</b>	<b>663,221.92</b>	<b>(1,150,736.07)</b>	<b>1,658,660.66</b>	<b>(393,056.43)</b>	<b>(928,214.33)</b>	<b>(950,117.03)</b>	<b>(972,457.79)</b>
*Deficit less Amortization to show cash value	\$1,582,125.92	\$1,944,046.92	\$130,088.93	\$2,939,485.66	\$887,768.57	\$378,227.17	\$382,453.30	\$386,763.94



## Town of Rainbow Lake 2024-2028 Capital Plan

	2,023	2,024	2,025	2,026	2,027	2,028
<b>Planned Capital Additions</b>						
<b>Council and Administration</b>						
Emergency Response Plan	10,000					
Truth and Reconciliation		5,000	5,000	5,000	5,000	5,000
Urban Reserve Planning		5,000	5,000	5,000	5,000	5,000
Promotional Video, Town as it is today, work from home		15,000				
Opioid Awareness and Education	5,000	5,000	5,000	5,000	5,000	5,000
Forestry Industry Debris Clean-up/Pellitization Study						
Motocross Track lease and Clean up		10,000				
Hot Spring Conceptual Plan				150,000		
Annexation of Trout Pond and Path Planning					20,000	
<b>Fire and Enforcement Services</b>						
General Fire Department Capital Needs	20,000	20,000	20,000	20,000	20,000	20,000
<b>Public Works</b>						
Public Works Vehicle					50,000	
Salt and Sand Quonset					75,000	
Town Shop Roof						
Grader						
Backhoe						200,000
Stormwater Enhancement		100,000				
Soil Stabilization and Dust Control Product				75,000		
Noxious Weed Control Spraying					50,000	
<b>Public Works - Utilities</b>						
Floculation Tank and Plate Settler Coating		200,000				
Old Water Treatment Plant Demolition						
Rainbow Wireless Project	1,500,000					
Old Water Line Replacement		2,500,000				
Raw Water Intake Erosion Control Rehab	200,000					
<b>Community Services</b>						
Devonian Park Renovation			50,000			
Arena Library Build						
Bingo Machine						5,000
Ride On Mower					6,500	
Floor Machine				7,000		
Ice Plant Chiller	50,000					
Splash Park			200,000			
Ice Plant Condensor	100,000					
<b>Total Planned Capital Additions</b>	<b>1,885,000</b>	<b>2,860,000</b>	<b>285,000</b>	<b>267,000</b>	<b>236,500</b>	<b>240,000</b>
<b>Funding Sources</b>						
Beginning Reserve Balance	2,200,000	2,016,921	1,858,842	1,775,763	1,710,684	1,676,105
MSI Capital Grant	116,921	116,921	116,921	116,921	116,921	116,921
CCBF Grant	50,000	50,000	50,000	50,000	50,000	50,000
Universal Broadband Fund	1,500,000					
Unknown Federal Infrastructure Grant		2,500,000				
<b>Total Grant Funds Used</b>	<b>1,666,921</b>	<b>2,666,921</b>	<b>166,921</b>	<b>166,921</b>	<b>166,921</b>	<b>166,921</b>
Capital Reserve Contribution from Budget	183,079	158,079	83,079	65,079	34,579	33,079
Donated and Contributed Funding						
Operating Transfer from Budget	35,000	35,000	35,000	35,000	35,000	35,000
Borrowing	-	-	-	-	-	-

Total Planned Capital Additions	1,885,000	2,860,000	285,000	267,000	236,500	240,000
Ending Reserve Balance	2,016,921	1,858,842	1,775,763	1,710,684	1,676,105	1,638,026

Assumptions:

MSI Capital - \$116,000/yr

CCBF is \$50,000/yr

Unknown Federal Infrastrucure Grant - The intention is to apply for the next federal infrastructure grant in the future to continue the Water Line Rehabilitation project that began with the Building Canada Small Communities Fund.

Conceptual design and locations already completed.

Universal Broadband Fund grant already awarded. Due dilligence on grant funding agreement has pushed project into 2023.